

SERENA SOFTWARE

Serena Agile for the Enterprise Installing Serena Agile

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Overview

Serena Agile is a powerful Agile management solution from Serena that helps people in your organization-Scrum Master, product owner, team member, stakeholder, and more-make better decisions and produce better software. All of the roles, artifacts, meetings, and rhythms that are needed to support Agile processes found in classic Scrum and enterprise Scrum can be found within Serena Agile, a Serena software application that helps Agile teams be more Agile.



Serena Agile is the ideal tool for multi-team and multi-project Agile environments.

- All Your Projects In One Place—Does your team have more than one project? How about more than 50? With Serena Agile, you can keep all of your projects in one place. Portfolio views and reports can be accessed in real time. Your portfolio can include multiple products, projects and teams. Serena Agile handles complex enterprise portfolios and gives you a dashboard view of the health status of all your releases.
- Team Backlogs—Use team backlogs to assign work from multiple projects to a single team. Product owners can assign work from the product and release backlogs into the team backlog. Then the team can break the work down into sprints according to priority and rank. Team backlogs can help you unlock the benefits of that single team Agile experience for your entire organization. Just because your situation is complex doesn't mean that you cannot be Agile in your enterprise.
- Innovation, Creativity, Visibility-Are all your teams doing Agile in their own way, with their own flavor? Now you can encourage innovation and creativity without sacrificing visibility. Serena Agile allows each team to maintain their own configurations but still roll up all the data the business needs in reports and dashboards. The teams will be happy doing Agile the way they want. You'll still get visibility and insight across the portfolio of backlogs within your organization.
- Super Scrum And Scrum Of Scrums-Do you have a complex product and team structure with many teams working on dependant projects? Coordinating releases in that environment can be challenging to say the least. We've built flexible backlog views that will help you easily coordinate work between teams and projects. Super scrum is a strategic meeting that is held across projects to coordinate goals. Scrum of scrums is a tactical meeting that is held across teams to tackle impediments and coordinate sprints.

There are two ways to use and deploy Serena Agile in your organization:

 On Demand

—The on demand version of Serena Agile shares the same set of management, configuration, and collaboration features as the enterprise version of Serena Agile, including custom configuration options. Some of the advantages of using the on demand version of

Serena Agile include using the same features as the enterprise version, never having to deploy hardware and software, and not needing to apply a patch or an update, or perform a migration. For many organizations, this can be an advantage. To learn more about the Serena Agile, see http://www.serena.com/products/agile/.

• For the Enterprise-Larger organizations, or those who want to keep their Serena Agile deployment in-house, use technologies like fail-over, clustering, or load balancing as you deploy the enterprise version of Serena Agile. To learn more about how to deploy and configure an enterprise version of Serena Agile, continue reading this guide.

Planning Your Configuration

The goal of configuration planning is to help the IT group, executives, and process owners to select an Serena Agile configuration that meets the needs of the organization. Ultimately, the goal is to provide users with an agreed-upon levels of service as they perform their work, while consuming predictable and maintainable levels of system resources as service is delivered.

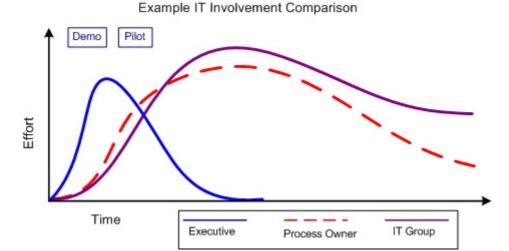
An important part of this process is for your organization to identify common usage patterns (including number of users, user roles, and security requirements), estimated data loads and network usage, and average/peak system usage. Use these measurements to help identify the Serena Agile configuration that will work best for your organization.

After you have a high-level understanding of what your Serena Agile deployment will look like (who will be using Serena Agile, how often, and when), the next step is to deploy Serena Agile. Once deployed, you can use the starting configuration as a baseline from which you will then continue to configure Serena Agile so that it accurately reflects your organization's workflows, resource structures, and project management style.

INVOLVING THE IT GROUP

For many enterprise software deployment processes, such as installing Serena Agile, configuration drivers often come to the information technology (IT) group from outside of IT. Executives and process owners often play a large role in the decision making process around how Serena Agile should be deployed, including helping to define how Serena Agile will be used to help address specific business needs and how it should be configured so that Serena Agile can be used to help achieve specific business goals.

This kind of top-down decision making process typically arrives at the IT group in the form of business and technical requirements. The following diagram compares executive, process owner, and IT involvement:



Executives help initiate the process of deploying Serena Agile by driving the vision for what will become an IT implementation project. At this level, IT group representatives work with the executives to define the requirements and scope of the deployment and to allocate the budget and with process owners to help define requirements, analyze usage patterns, and to identify business process changes and improvements.

Additionally, the IT group works to define Serena Agile architectural requirements as determined by the performance, capacity, and service level needs of your organization. During this part of the deployment process, Serena Professional Services can arrange a product demonstration that can help show how Serena Agile can most effectively be used to address your organization's planned requirements and goals.

As the deployment path gets closer to a pilot, a test environment, or a small-scale deployment, the IT group will be working closely with process owners to help ensure that Serena Agile is configured to your organization's specific needs. These needs include adding the right items, creating needed custom attributes, defining work and resource breakdown structures, and so on. Serena Professional Services can work closely with your organization to help ensure that all of your organization's configuration requirements are met.

Business and Technical Considerations

As your organization is working towards a baseline configuration for Serena Agile, there are several factors that play a part in helping determine what your deployment environment will look like. These factors are not equal (or necessarily standalone); their importance can vary widely and there may be factors unique to your organization that are not noted here:

- Performance-IT groups often have service level agreements in place for other applications in your organization and these agreements may affect the performance needs (and ultimate hardware configuration) of Serena Agile.
- Network configuration and topology—Serena Agile processing is distributed across the Web client, application server, and database server. Consequently, network hardware and software configurations and capabilities can have a significant impact on the performance characteristics of your Serena Agile deployment.
- Serena Agile server processor capabilities—Serena Agile server transactions can be processor intensive. Faster processor speeds will translate directly into improved performance.

- Serena Agile software configuration—Serena Agile is highly configurable. This is one of its advantages, but it can also lead to performance issues when a configuration is not implemented in the best way. Serena Professional Services and Serena Support can help your organization configure Serena Agile optimally by reviewing your configuration and by helping to diagnose performance issues.
- **Distributed applications**—If your organization has a large number of users, in both the number of individual items and in the number of concurrent users, the best approach is to distribute the dedicated components of Serena Agile (such as the application server and the database server) on to dedicated server hardware.

Serena Agile can be scaled-up and it can be scaled-out. The decision to do either is dependent on several factors, including maintenance costs, hardware budget, and more, such as:

- 1. WAN capabilities—When Serena Agile is accessed by users over a WAN, consider the geographic location and number of users, as well as the bandwidth, latency, and throughput of the connections these users will be relying on.
- 2. Existing network infrastructure—Deploying Serena Agile may require upgrades or modifications to existing infrastructure to support the additional bandwidth requirements.
- 3. Security requirements—Security policies are one of the most important elements of any deployment plan; however, security policies and security-related configurations can effect Serena Agile performance. For example, using SSL can reduce response times from the server and it can limit the total number of available connections. Using internal firewalls can also affect performance.
- 4. **Availability**—This can be as much a business requirement as a performance requirements. Serena Agile supports load balancing in a Web farm configuration, which will provide performance benefits and can increase availability in terms of overall concurrency. Depending on the availability requirements, additional hardware may be needed.
- 5. Maintenance-Maintenance costs are important when considering not only the initial configuration of Serena Agile, but also possible scale-up or scale-out strategies. For example, maintenance costs weigh heavily when considering the use of better hardware, such as a four processor server instead of a pair of two processor servers. Hardware decisions need to be balanced against the other capabilities of your organization's network and against the overall performance requirements your organization needs.
- 6. Cost constraints-Hardware budgets are one of the biggest factors in deployment tradeoffs. If a budget does not support the planned configuration, you must modify the plan to fit within the budget. Depending on the hardware purchasing process, you may be able to deploy Serena Agile iteratively to account for purchasing cycles.

SIZING YOUR CONFIGURATION

There are a number of factors that should play a role in how your organization determines the type of hardware you will need to support the size of your Serena Agile deployment, including:

- Number of users—A user is any person who is licensed to log on to Serena Agile. Knowing how many users in your organization will need to access Serena Agile might be the most important aspect when it comes to sizing your deployment. Larger numbers of users will translate to greater potential demand from the system.
- Number of items-Items are the work items-stories, tasks, defects, and so on- and the artificats-backlogs, projects, teams, sprints, and so on-that your organization will need. Larger organizations with more work items and artificats will put a greater demand on Serena Agile.

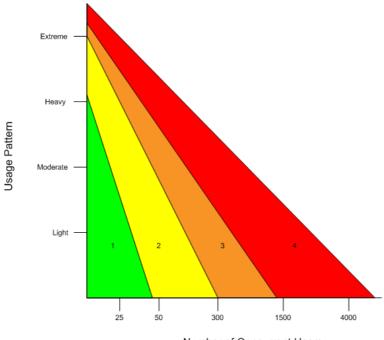
 Usage types—Use case scenarios help dictate the type of hardware needed. A Serena Agile deployment that manages thousands of work items in several portfolios will differ greatly in terms of configuration choices from a deployment that is designed to support a single product with fewer than three teams. Another factor is concurrent usage. The larger number of concurrent users on the system, the greater need for better hardware will be.

Besides the number of users, work items, and usage patterns, other factors can play a role in how your organization chooses to Serena Agile, including incorporating any of your organization's IT policies for databases and application servers. For example, do you need to cluster the database or provide fail-over capabilities? Does the application server need to be installed in a load balanced configuration?

- Scaling up
 Scaling up includes exceeding the requirements mentioned in this guide by using hardware that contains faster CPUs, multiple CPUs, more memory, faster network cards, or some combination of all of these. This approach will improve the overall capabilities of your Serena Agile deployment and will improve the overall user experience.
- Scaling out (load balancing)—Scaling out your Serena Agile deployment will help your organization achieve the highest levels of concurrency and performance. Scaling out using hardware often requires specialized hardware and it can be more expensive. Scaling out using software can be done using the load balancing capabilities of Microsoft Windows Server, which can be configured to automatically distribute the load across all of the servers in the load balanced configuration. When Serena Agile is scaled out, clients will continue to access the system via a single URL and will be unaware of the load balanced configuration. As your organization's requirements increase, additional servers can be added to the load balanced configuration.
- Clustering and fail-over-Similar to load balancing for the application server, clustering and fail-over are ways to provide redundancy to one of the most important elements of your Serena Agile deployment: your database. A clustering or fail-over strategy helps ensure that when users access Serena Agile, they can access the data that is stored in the Serena Agile database. A clustering or fail-over configuration will require careful planning and should be undertaken only by organizations with the appropriate levels of commitment to their IT infrastructure and hardware resources.

Scalability Zones

There are four zones used to represent the range of use within an organization. **Zone 1** represents low concurrency and simple configuration and usage patterns. Zone 4 is highest end of the spectrum, representing high concurrent user load and complex data and usage patterns.



Number of Concurrent Users

Your organization's usage patterns have a dramatic effect on the complexity of your configuration decision making process. The following table describes the usage pattern details shown above:

| Usage pattern | Number of work items | Number of users; number of teams |
|---------------|----------------------|----------------------------------|
| Light | 100-500 | 10-20; 1 |
| Moderate | 500-1,500 | 50-150; 5-8 |
| Heavy | 1,500-5,000 | 150-500; 8-20 |
| Extreme | 5,000+ | 500+; 20+ |

The table below maps performance zones to recommended Serena Agile application server configurations. This table can be used as a starting point for determining appropriate server configurations based on usage patterns and expected number of concurrent users. As a general rule, as the zones increase, the hardware requirements for the servers in your organization increase.

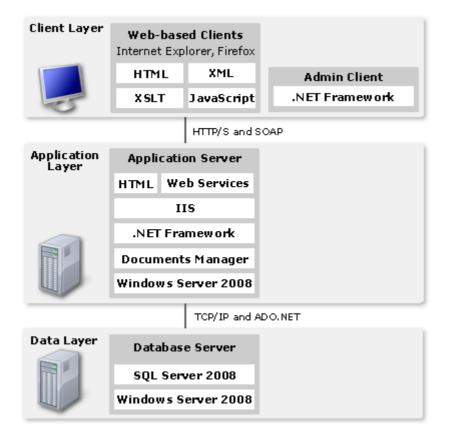
| Zone | Description |
|------|---|
| 1 | Standard deployment for the enterprise version. If your organization fits within this zone, the on demand version of Serena Agile may be a good option for your organization. |

| Zone | Description |
|------|---|
| 2 | Standard deployment for the enterprise version, but with more capable hardware for the Serena Agile application server and Serena Agile database components. If your organization fits within this zone, the on demand version of Serena Agile may be a good option for your organization. |
| 3 | Standard deployment for the enterprise version; consider load balancing the Serena Agile application server and/or acquiring robust server hardware for all Serena Agile components. Work with Serena Professional Services during the planning phase to help ensure a successful deployment. |
| 4 | Standard deployment, but on very robust server hardware and applying many (or all) of the performance optimizations. Work closely with Serena Professional Services during the planning, deployment, and configuration phases to help ensure a successful deployment. |

Overview of Server Components

From a hardware and software perspective, Serena Agile has a relatively simple deployment story in terms of planning for its configuration. Before deploying Serena Agile, you should understand the two components of Serena Agile, how they interact with each other, and what they are used for. As part of this analysis, you should understand the hardware and software requirements for each of the Serena Agile components, and the different configuration options that are available. Before installing any component of Serena Agile, you should acquire hardware with the appropriate specifications, and then you should install and configure the appropriate version of the Microsoft Windows Server operating system, Microsoft SQL Server 2008, and other software prerequisites (such as IIS) on to the computers that will be running the various components of Serena Agile.

Serena Agile has three layers (client, application, and data) and three components (client, application, and database).



From a configuration perspective, another important part of your deployment strategy includes thorough configuration planning and rigorous testing of that configuration in a non-production setting. Part of your configuration planning should include understanding your organization's business requirements and processes needed to manage your portfolio. This helps ensure Serena Agile will be configured to address your needs.

APPLICATION SERVER

The Serena Agile application server is the core Serena Agile component in a deployment. Serena Agile uses Microsoft .NET Framework, version 3.5 and leverages many of its enterprise application capabilities, including memory management, database access, and Web services. Services that are used by the Serena Agile application server are hosted in Microsoft Internet Information Services (IIS).

The Serena Agile application server includes a core set of services that determine how users can to interact with Serena Agile, including:

- UI Content and Framework Services—These services receive, process, and respond to HTTP requests handled by IIS. This is the primary entry point to Serena Agile from any of the supported client browsers.
- Object Services—These services provide ways to create, retrieve, and modify item objects that are contained in portfolios. Supported actions include performing calculations, allowing users to interact with datasheets, and identifying which item objects are available to a user in Serena Agile.

- Security Services—This service determines which areas of Serena Agile a user may access based on their permissions, roles, and license.
- Notification services Notification services are responsible for processing notification requests, which are sent to users of Serena Agile through email. Notification services require Microsoft Message Queuing (MSMQ), which can run as a local system account at a normal thread priority or as a remote system account. Email notifications are only sent to users who have been configured to receive email notifications.
- Scheduling services—Scheduling services are responsible for starting scheduled jobs in Serena Agile. The service itself runs as a local system account and at a normal thread priority.
- Documents manager-The Serena Agile documents manager provides document storage and management functionality in Serena Agile. For organizations that anticipate a need for a large documents repository, the functionality can be offloaded to a separate server.

Prerequisites: Web Server

In addition to the hardware and software requirements listed in this section, you should review the software configuration prerequisites necessary for a successful deployment.

| Category | Minimum Requirement |
|----------------------------|---|
| CPU and Memory (RAM) | The speed of the CPU and the amount of RAM will depend on several factors, including the version of Microsoft Windows Server that is used (Microsoft Windows Server 2008; 32-bit or 64-bit). In general, you should ensure that the CPU and RAM on the application server exceeds the minimum requirements for the operating system and Microsoft SQL Server 2008. Also, the number of users that your organization will have should be factored in, especially with regards to the application server and the amount of available RAM. |
| Hard Disk Space | 30 GB hard disk space; Serena Agile requires a minimum of 1.0 GB hard disk space for installation |
| Operating System | Microsoft Windows Server 2003 or Microsoft Windows Server 2008. All critical updates. 64-bit or 32-bit versions as appropriate. (Microsoft Windows Server 2008 is the recommended operating system.) |
| Internet | Microsoft Internet Information Services (IIS) 6.0 (for Microsoft Windows Server 2003) or Microsoft Internet Information Services (IIS) 7.0 (for Microsoft Windows Server 2008); ASP.NET |
| Database | Microsoft SQL Server 2008. (Microsoft SQL Server 2000 and Microsoft SQL Server 2005 are not supported.) |
| Framework | Microsoft .NET Framework 3.5 |

DATABASE

Serena Agile uses a Microsoft SQL Server 2008 database server to store and protect portfolio data. Access to the repository is accomplished exclusively through an API defined for and used by the

Serena Agile application; direct access to the Microsoft SQL Server 2008 database is not recommended.

Prerequisites: Database

This section provides you with the deployment prerequisites for the database server used by Serena Agile. The Serena Agile database is a data intensive application. To help ensure that the Serena Agile database has adequate resources available to it, the average CPU utilization on the server running Microsoft SQL Server 2008 (and the Serena Agile database) should be less than 25% of total CPU capacity (before the Serena Agile database is added).

| Category | Minimum Requirement |
|----------------------------|---|
| CPU and Memory (RAM) | The speed of the CPU and the amount of RAM will depend on several factors, including the version of Microsoft Windows Server that is used (Microsoft Windows Server 2008; 32-bit or 64-bit). In general, you should ensure that the CPU and RAM on the database server exceeds the minimum requirements for the operating system and Microsoft SQL Server 2008. Also, the number of users that your organization will have should be factored in, especially with regards to the amount of data that your organization will be adding to the database (work items from the application and documents in the documents store). |
| Hard Disk Space | 300 GB hard disk space for each database (application and documents store); Serena Agile requires a minimum of 1.0 GB hard disk space for installation |
| Operating System | Microsoft Windows Server 2003 or Microsoft Windows Server 2008. All critical updates. 64-bit or 32-bit versions as appropriate. (Microsoft Windows Server 2008 is the recommended operating system.) |
| Database | Microsoft SQL Server 2008. (Microsoft SQL Server 2000 and Microsoft SQL Server 2005 are not supported.) |

CLIENTS

Serena Agile has a zero footprint client. That is, the user interface is implemented using HTML, JavaScript, and AJAX (Asynchronous JavaScript and XML) and requires no client installation. This means that any user will be able to access Serena Agile, as long as they are using a computer that is running one of the following browsers:

- Microsoft Internet Explorer 8.0
- Microsoft Internet Explorer 7.0
- Microsoft Internet Explorer 6.0
- Firefox 3.5.7 or higher

AJAX is a collection of programming technologies that efficiently deliver additional information to a browser when a user performs an action, without requiring a refresh of the entire page. JavaScript is the programming language that provides the interactive elements, such as pop-up menus, while AJAX uses XML to retrieve additional page data as needed, instead of all at once. When compared to traditional Web pages, this provides a much faster, and more seamless user experience.

Users access Serena Agile from a client workstation or laptop computer using any of the supported browsers over HTTP (or HTTPS if SSL has been configured). This enables deployment across a wide variety of network topologies.

Prerequisites: Clients

This section provides you with the deployment prerequisites for the Serena Agile clients. The performance of Serena Agile clients can depend on the hardware capabilities of the client itself (older computers with less powerful processors and less RAM will not run as quickly as newer computers with more powerful processors and more RAM) and on the network environment in which the client is running (for example, if your environment has high levels of latency).

| Category | Minimum Requirement |
|------------------|--|
| СРИ | 1 x 1.0 GHz Intel or better; 2.0 GHz (recommended) |
| Memory (RAM) | 1.0 GB; 2.0 GB (recommended) |
| Resolution | 1024 x 768; 1280 x 1024 (recommended) |
| Operating System | Any operating system that will run one of the supported browsers. |
| Browsers | Microsoft Internet Explorer 8.0, 7.0 (both recommended), 6.0 (with MSXML 4.0 SP2); Firefox 3.5.x. (Administrative functionality requires Microsoft Internet Explorer.) |

Deployment Scenarios

Serena Agile has two deployment scenarios:

- On Demand / Trial version—The on demand version of Serena Agile shares the same set of management, configuration, and collaboration features as the enterprise version of Serena Agile, including custom configuration options. For many organizations, especially those with fewer than 100 total users, the on demand version of Serena Agile may be a practical alternative to an enterprise deployment. If your organization wants to test the new features available in Serena Agile, you should use the trial, on demand version of Serena Agile. If your organization wants to test Serena Agile as it would be running within your own environment, you should use the standard two server deployment on basic hardware.
- For the Enterprise

 —The standard Serena Agile deployment is built around a database server running Microsoft SQL Server 2008 and an application server running the Serena Agile frontend. There are many possible variations to the standard deployment, some of which can be driven by the size of your organization (such as the number of users, number of resources, number of items, and so on) and some of which can be driven by the requirements of your organization's IT department (such as load balancing servers running IIS or providing clustering or fail-over capabilities for a database). When doing an enterprise deployment, your organization should use this guide (including the hardware and software requirements) as a baseline for determining the actual requirements of the configuration needed for your Serena Agile deployment.

TRIAL VERSION

The on demand version of Serena Agile shares the same set of features, configuration options, and Agile management options as the enterprise version of Serena Agile with one exception: the on demand version of Serena Agile does not support the demand management functionallity that is available when Serena Agile is integrated with Serena Business Mashups. There are some advantages to using the on demand version of Serena Agile, including not needing to deploy hardware and software, not needing to apply a patch or an update, or not needing to perform a migration. To learn more about the on demand version of Serena Agile, see http://www.serena.com/ products/agile/.

STANDARD ON PREMISE DEPLOYMENT

The standard deployment for Serena Agile relies on dedicated hardware for the two primary components of Serena Agile: the application server and the database server. All other components, such as notification service and the documents manager, are run as part of the Serena Agile application server.



Note: If your organization installed a previous version of Serena Agile, you cannot upgrade that version to the new version of Serena Agile. Keep a copy of the web.config file-you can use the same connection settings for the documents store and for the Agile/Mariner folder.

Installing the Database Server

The Serena Agile database is installed on a server that is running Microsoft SQL Server 2008. Unless noted, all items in the checklist are required.

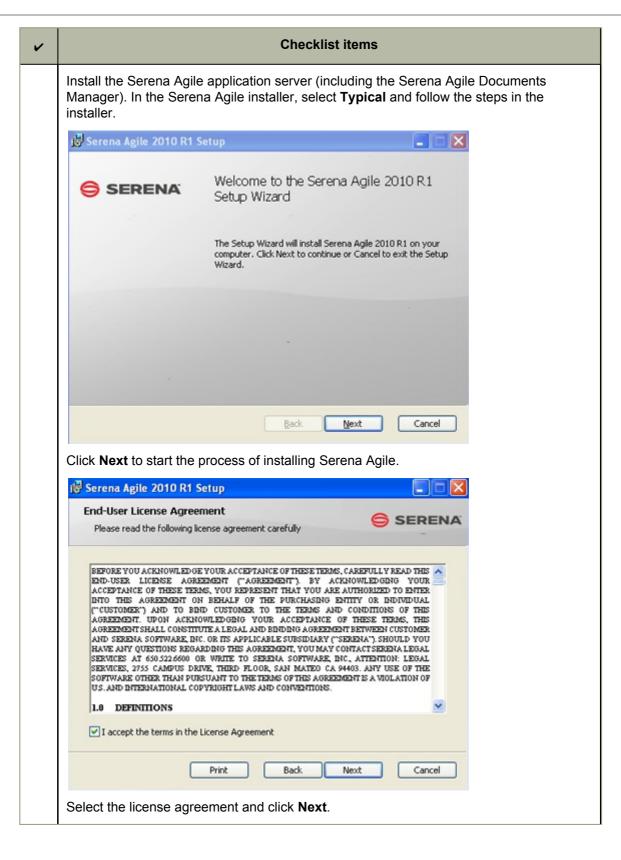
| V | Checklist items |
|---|---|
| | Review hardware and software prerequisites, and configuration guidelines. |
| | Acquire all necessary hardware and software. |
| | Install the appropriate Microsoft Windows Server operating system, service packs, and updates. Microsoft Windows Server 2008 is the recommended operating system. |
| | Install Microsoft SQL Server 2008. |
| | Create a Microsoft SQL Server 2008 account that will be used for Serena Agile. |

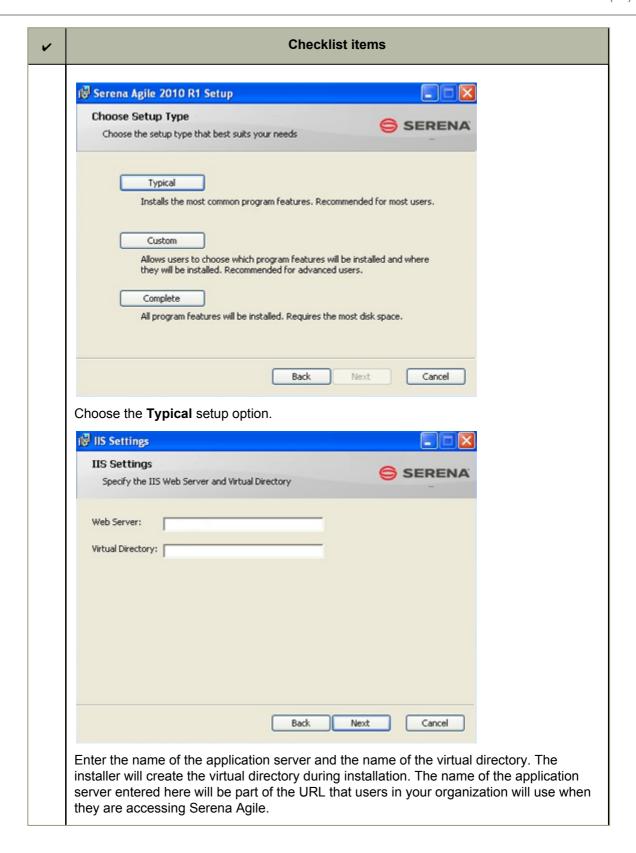
| V | Checklist items |
|---|---|
| | Create the Serena Agile database and then restore to that database the accelerator database for Serena Agile. Update the database connection so that Serena Agile points to the database. |

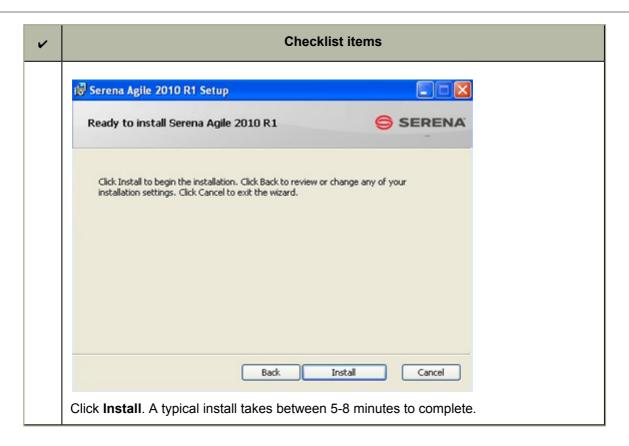
Installing the Application Server

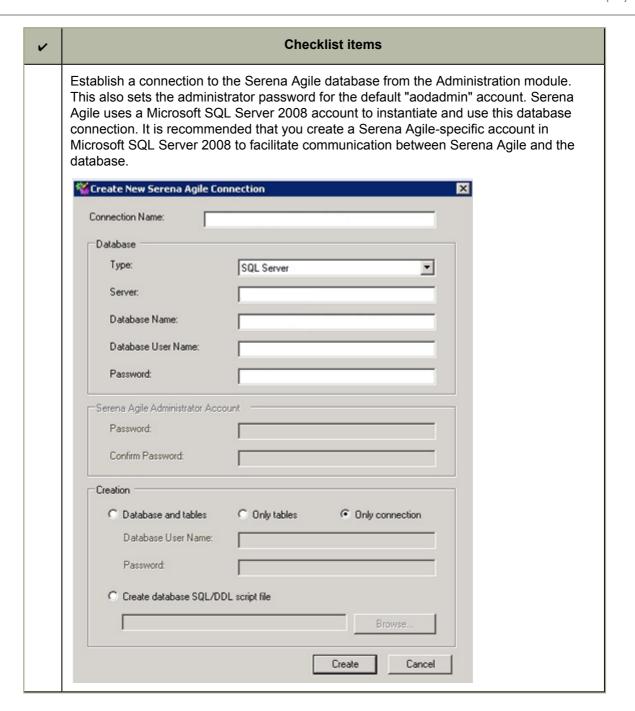
This should be done for all servers on which the Serena Agile application server component will be installed, whether a single server or a distributed, multiple server deployment. Unless noted, all items in the checklist are required.

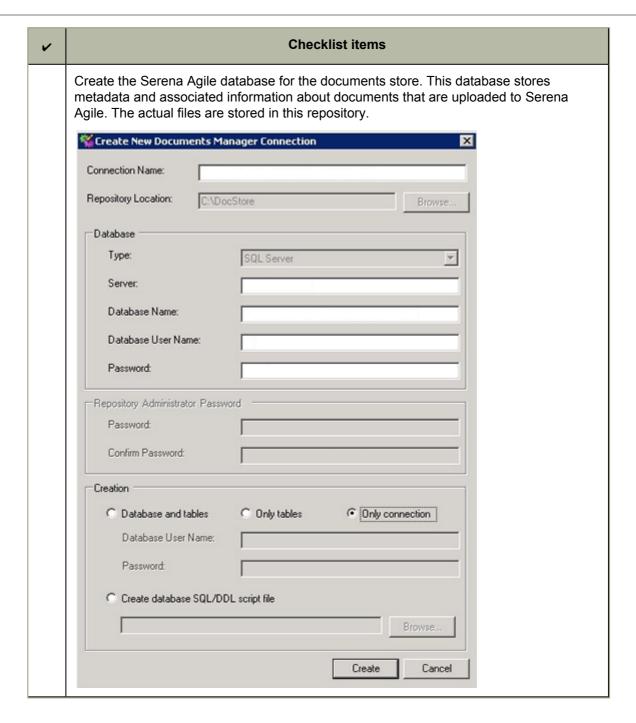
| V | Checklist items |
|---|---|
| | Review hardware and software prerequisites, and configuration guidelines. |
| | Acquire all necessary hardware and software. |
| | Install the appropriate Microsoft Windows Server operating system, service packs, and updates. Microsoft Windows Server 2008 is the recommended operating system. |
| | Enable Internet Information Server (IIS). Ensure that ASP.NET is enabled. The name of the Serena Agile virtual directory will be created during the installation of Serena Agile. |
| | Install the Microsoft .NET Framework 3.5. |
| | Install Microsoft Message Queuing (MSMQ) (optional). This is required to use Serena Agile notifications. Remote private queues are not supported. |
| | Ensure that a user account is created for Serena Agile and that it is added to the IIS_IUSR group. Proper permissions are Share (Change) and NTFS (Modify). |
| | Create and configure permissions for the Serena Agile documents repository. Proper permissions are Share (Change) and NTFS (Modify). |

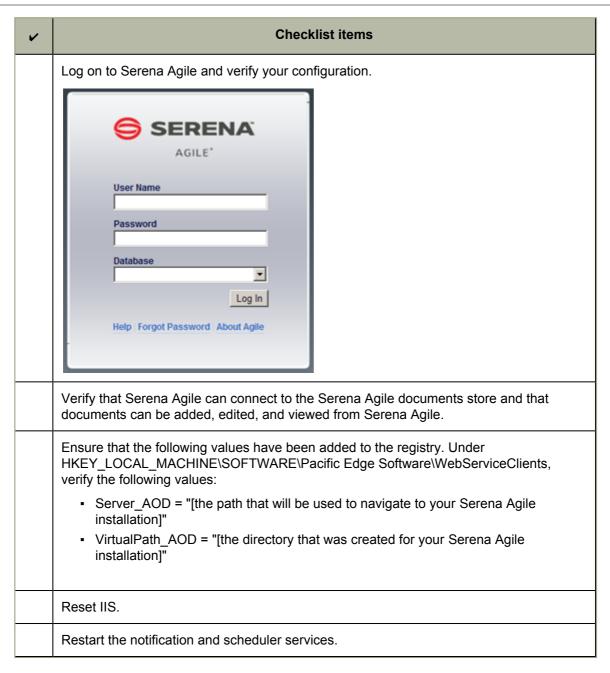












Configuring Clients

Unless noted, all items in the checklist are required.

| V | Checklist items |
|---|--|
| | Install Microsoft Internet Explorer 7.0 or Microsoft Internet Explorer 8.0 (recommended) or Firefox 3.5.x. Internet Explorer 6.0 (with MSXML 4.0 SP2) is also supported. |

| V | Checklist items |
|---|---|
| | If you need to access Serena Agile from a server that has Serena Agile installed, then uninstall Internet Explorer Enhanced Security Configuration. |
| | Add Serena Agile to the list of local sites, unless Microsoft Internet Explorer Enhanced Security is disabled. |
| | Log on to Serena Agile and verify that you can access Serena Agile. |

UNINSTALL

You can use the setup wizard to uninstall Serena Agile.

Configuration Options

When optimizing the performance of your Serena Agile deployment, it is best to focus on providing the servers with the fastest possible CPUs, ample memory, hard disk space, and so on. Second, look closely at memory utilization and ensure that usage is not excessive. Then, consider multiple processor configurations and other advanced deployment options that are available with the Microsoft Windows Server operating system. (Microsoft Windows Server 2008 is the recommended operating system.) In the end, any single Serena Agile operation happens fastest when CPU speed, network bandwidth, and available memory are high. Using the fastest possible CPU at the client, server, and repository tiers results in the best user experience.

Other ways to optimize the performance of your Serena Agile deployment include:

- Enabling HTTP compression—HTTP compression can be used to improve the performance of your Serena Agile application server by reducing latency, such as when Serena Agile is accessed over a wide area network (WAN). Compression reduces the size of the HTTP response from the server to the client, which in turn reduces the amount of bandwidth required to maintain a connection. HTTP compression is enabled by default in Serena Agile.
- **Enabling SSL**–Encrypted communication is used to protect user passwords from being sent over the network in plain text; user interactions with their Serena Agile data may not require that level of security, especially considering the potential performance implications. Serena Agile should be enabled to use SSL for user authentication only.
- Load balancing Serena Agile—Serena Agile can be deployed in a load balanced configuration using the network load balancing (NLB) features of Microsoft Windows Server (optional) or by using hardware-based load balancing (recommended).
- Modifying Serena Agile web.config file settings—In addition to all of the standard functions that a web.config file provides, Serena Agile uses it to manage options such as requiring SSL for user authentication and disabling cookies.
- Offoading the Serena Agile-Documents Manager from the Serena Agile application server This is most easily done during your initial deployment, but it can be done at any time. The Serena Agile documents manager is a respository for documents associated with items that have been uploaded to Serena Agile by users in your organization. This server can be deployed as a stand alone server or as part of any load balanced configuration.

ENABLING SSL

Some organizations may require users to connect to and interact with Serena Agile over an encrypted channel. Enabling Secure Sockets Layer (SSL) encryption for all Serena Agile Web traffic, does provide additional data security, however the impacts to performance can be significant.

In most cases, encrypted communication is used to protect user passwords from being sent over the network in plain text; user interactions with their Serena Agile data may not require that level of security, especially considering the potential performance implications. One trade-off between security and performance involves enabling SSL encryption exclusively for user authentication. After a user logs on to Serena Agile using SSL (https://), the rest of a user's session in Serena Agile carries forward without SSL encryption (http://). This can provide optimal balance for many organizations.

Configuring SSL for IIS is beyond the scope of this section; organizations wishing to use SSL for all communications can visit Microsoft.com for instructions.

LOAD-BALANCING

For increased scalability and performance, Serena Agile can be deployed in a load balanced configuration. This can be configured using the network load balancing (NLB) features of Microsoft Windows Server or by using hardware-based load balancing.

This section focuses on using hardware to load balance the Serena Agile application server. After the installation process for the Serena Agile application server is complete, there are additional steps that must be completed in order for Serena Agile to function properly in a load balanced environment.

| V | Checklist items |
|---|---|
| | For each server that will be part of the load balanced environment, follow the steps for installing the Serena Agile application server that are provided in the standard deployment. |
| | Create a network user account called AgileAppAdmin that will be used as a Serena Agile-specific account. This account will be used to create the shared directories for charts and print jobs. It does not require administrative or elevated rights on the network, but will require full permissions to the directories needed for charts and print jobs. |
| | For each server that will be part of the load balanced environment, modify the machine.config file. By default, each server has a unique machine key value; when deploying Serena Agile in a load balanced configuration, each server in the farm must have the identical machine key. |
| | For each server that will be part of the load balanced environment, add the Serena Agile-specific user account to the IIS_IUSR. |

| V | Checklist items |
|---|--|
| | For each server that will be part of the load balanced environment, configure it to allow remote connections. Using Serena Agile in a load balanced environment will require that one of these servers be responsible for maintaining session state. When Serena Agile is deployed in a load balanced environment, a single server is designated as the state server and all other servers in the load balanced environment will be pointed to it. |
| | For each server that will be part of the load balanced environment, install the Serena Agile application server component on all server hardware that will be used in the load balanced environment. Use the same steps outlined in the standard deployment for the Serena Agile application server. |
| | For each server that will be part of the load balanced environment, create a database connection. |
| | For each server that will be part of the load balanced environment, edit the web.config file. Designate one of the servers as the state server and record that server's static IP address. For each of the servers in the load balanced environment that will be pointed at the state server, modify the web.config file and point it to the static IP address that belongs to the state server. |
| | Copy the contents if the default charts preview folder and add them to the charts preview folder that is located on the state server. |
| | Copy the web.config file located in the default PrintJobs folder and add them to the PrintJobs folder that is located on the state server. |
| | For each server that will be part of the load balanced environment, remove the default chart preview, temporary charts, and print jobs directories (leaving just the three shared folders on the state server). By default, these directories are located at: |
| | c:\Program Files\Serena\Agile\Agile\PrintJobs |
| | c:\Program Files\Serena\Agile\Agile\Charts\Previews |
| | c:\Program Files\Serena\Agile\Agile\Charts\Temp |
| | On the state server, create virtual directories for the charts (previews and temporary) and print jobs shared folders in IIS. These will replace the default directories in the Serena Agile folder heirarchy in IIS and will enable all servers in the load balanced environment to be able to access the contents of the shared folders. Since the new shared folders reside on the State Server, you can reference them with a local path. |
| | For each server that will be part of the load balanced environment, except for the state server, edit the local security policy. This is to ensure that the AgileAppAdmin domain account has the necessary rights on the other servers in the farm. |

| V | Checklist items |
|---|--|
| | For each server that will be part of the load balanced environment, except for the state server, create a new application pool. This is to ensure that the shared folders for charts and print jobs can be accessed by all servers that are part of the load balanced environment. |
| | For each server that will be part of the load balanced environment, except for the state server, add a virtual directory for each of the shared folders used by charts (previews and temporary) and print jobs. These virtual directories will replace the default directories in the Serena Agile folder hierarchy in IIS and will enable all of the servers in the load balanced environment to be able to access common content stored in the charts and print jobs shared folders. These directories must be referenced using the UNC path, for example, \\stateservername\\PrintJobs. |
| | For each server that will be part of the load balanced environment, reset IIS. |

MODIFYING WEB.CONFIG FILE SETTINGS

In addition to containing database connection information and other data that is standard for a web.config file, there are some custom parameters that are important for Serena Agile:

- Help-By default, the help system is pointed at a virtual directory on the Internet and hosted by Serena. By default, updates made to the help system will be made to the default help system as updates are needed. If your organization does not want the help system to be pointed there or would prefer users to access the help from within your organization's intranet, you can create a virtual directory, move the help into that virtual directory, and then configure the web.config file to point the Help setting to that virtual directory. If your organization wants to install the help system to a local directory, contact Serena Support or Professional Services for assistance.
- SSLOnlyForLogon

 —Requires logon to Serena Agile to be done using SSL, but allows users (after they have logged on successfully) to navigate through Serena Agile without using SSL.
- SessionState—Allows cookies to be disabled.

OFFLOADING THE DOCUMENTS MANAGER

The Serena Agile documents manager is typically installed on the same server that is running the Serena Agile application server. However, some configurations may use the Serena Agile documents manager on dedicated hardware, such as when the Serena Agile application server is load balanced in a deployment with a large number of users, resources, and items, or if your organization requires a lot of space for documents storage.

Unless noted, all items in the checklist are required.

| V | Checklist items |
|---|---|
| | Review hardware and software prerequisites, and configuration guidelines. |
| | Acquire all necessary hardware and software. |

| V | Checklist items |
|---|--|
| | Install the appropriate Microsoft Windows Server operating system, service packs, and updates. Microsoft Windows Server 2008 is the recommended operating system. |
| | Enable Internet Information Server (IIS). Ensure that ASP.NET is enabled. |
| | Ensure that the Classic .NET AppPool is enabled. This is required by a third-party component that runs within the PESDocumentServices virtual directory. |
| | Create and configure permissions for the IIS_IUSR user account to the Serena Agile documents repository. The documents repository is a shared folder installed by default as part of the Serena Agile application server. It should be called servername\IIS_IUSR (where servername is the name of the server on which the Serena Agile documents manager is located). |
| | Create and configure permissions for the Serena Agile documents repository. Proper permissions are Share (Change) and NTFS (Modify). |
| | Create the database for the Serena Agile documents store. This database stores metadata and associated information about documents that are uploaded to Serena Agile. The actual files are stored in the repository. |
| | Install the Serena Agile Documents Manager. |
| | Verify that you can upload documents to Serena Agile. |
| | Increase timeout settings for uploading documents to the documents repository from Serena Agile (optional). Modify the machine.config file to increase the timeout and memory limits. |